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## **“Test Drive and “Tune-Up” for Maximum Performance**

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Womack Army Medical Center, Fort Bragg, NC  
8 September 2005**



*Drivers Wanted*



**"Test Drive and Tune-Up"**



# ADM Objectives

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- **Support improvements in ADM and MEPRS Data Quality by understanding data capture and performance measures in DoD Healthcare:**
  - Identify differences between Visits as defined by MEPRS and Encounters processed by ADM and CHCS II
  - Outline “Downstream Impacts” of key data elements that drive Relative Value Units (RVU):
    - Primary Care Provider RVU/FTE calculations
    - Prospective Payment System (PPS) RVU calculations
  - Share related CHCS II experiences
  - Present approaches to utilize the data to “Drive” improved capture processes



# Why the Focus?

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- ADM is the clinical application within CHCS that captures patient level data that enables the Military Health System (MHS) to benchmark coding practices, productivity and resource utilization to deliver health care services.
- ADM has transitioned from capturing “Ambulatory” services to also include “Professional” services for Inpatient to:
  - Standardize data collection methods
  - Compare workload and productivity
  - Forecast demand for services
  - Establish performance benchmarks
  - Identify trends and utilization
  - Calculate costs of services
  - Assess quality of services





# Today's Topics

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- **Part 1 - Meet the “Pit Crew”**
- **Part 2 - CHCS ADM/MEPRS Chassis**
- **Part 3 - ADM “Test Drive”**
- **Part 4 - Performance “Tune**
- **Part 5 - “Best of the Web”**



## **Class Notes:**

- **Hyperlinks** can only be accessed from Slideshow Mode
- Imbedded Icons can only be accessed from Normal View



# Meet the “Pit Crew”

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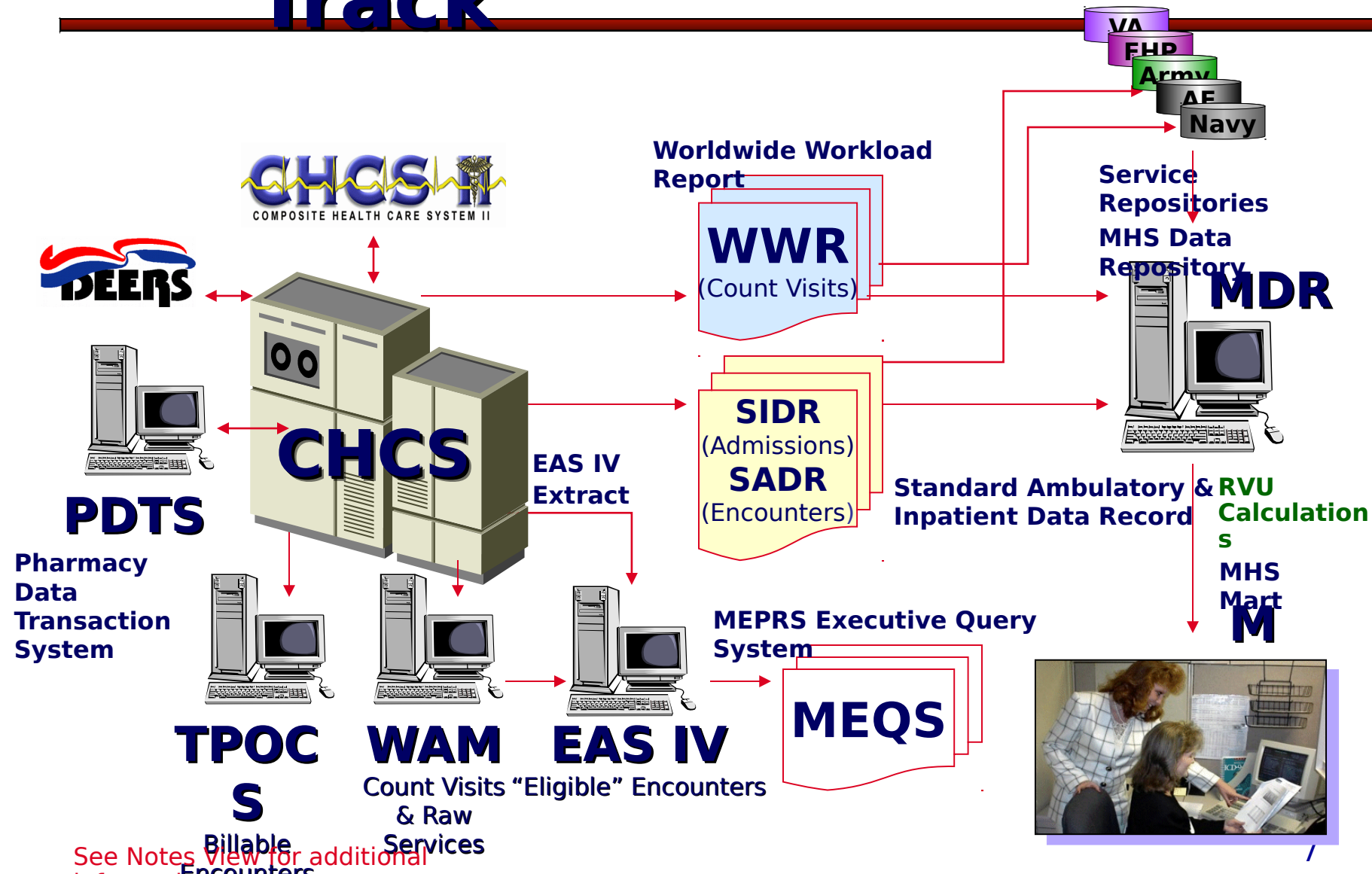
## ■ Credits and Appreciation to:

- DQ Team and Committee
- DBO Business Systems Branch:
  - (EAS IV/MEPRS, UCAPERS & ADM)
- Uniform Business Office
- Clinical Operations
  - Credentials, MCP Network Mgr & Health Systems Specialists
- Patient Administration
- Clinic Managers
- Information Management Division:
  - SAIC CHCS Site Manager & Systems Support
  - CHCS/CHCS II Training Staff
- Staff at Womack Army Medical Center, Fort Bragg, NC for their “Commitment to Quality” and the patients they serve.





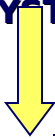
# ADM/MEPRS "500" Data Track



# ADM CHCS and ADM



COMPOSITE HEALTH CARE  
SYSTEM



- **CHCS PAS/MCP captures Inpatient & Outpatient “Visits” to report Workload:**
  - WAM/EAS (Count Visits)
  - WWR (Count Visits)
  - Clinic Workload Report
- **CHCS then passes this information to ADM to create the encounter record**
- **ADM then Processes Inpatient & Outpatient “Encounters” to report Services:**
  - SADR Extract (All Encounters)
  - Billing Extract (TPOCS)
  - EAS Extract (EAS Eligible)  
“B\*\*\*” and “FBN\*” Count Visits





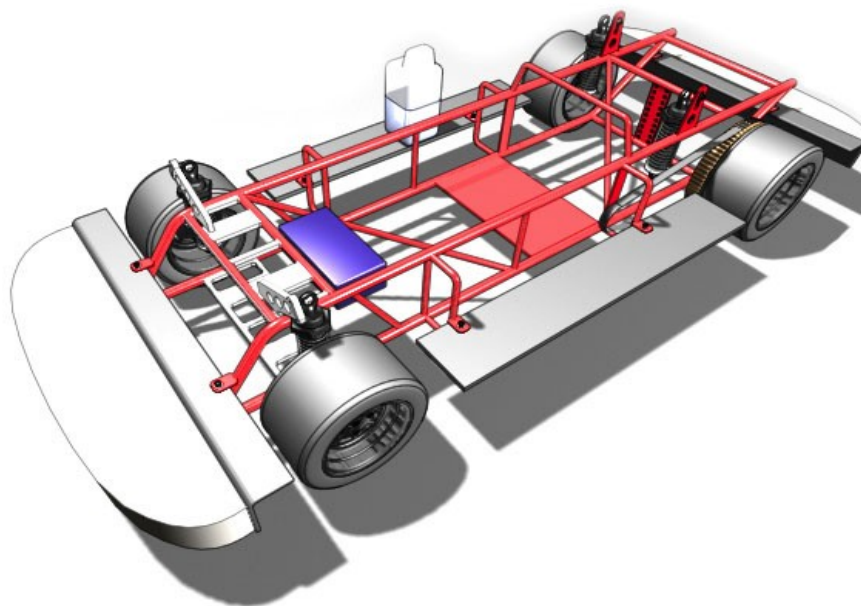
# Basic Features

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- Medical coding is captured by CHCS ADM
- CHCS II encounter coding is “Written-Back” to CHCS ADM
- Diagnosis Codes indicate the “Why the patient was seen”?
- Procedure Codes identify the procedures/services provided:
  - Current Procedural Terminology (CPT-4) Codes are established by the American Medical Association (AMA) and are updated annually
- Each patient encounter must contain at least one ICD-9 (International Classification of Disease 9<sup>th</sup> Edition) Code
- Each patient encounter must contain at least one CPT (Evaluation & Management – E&M) Code
  - E&M Coding for Ambulatory Procedure Visits (APVs) is now optional
- Additional CPT/HCPCS Codes for procedures and services
- Each day, all completed MTF encounters are electronically transmitted in the Standard Ambulatory Data Record (SADR) Extract



# CHCS/MEPRS Chassis



**Standard  
Tables**  
DMIS ID  
Medical Specialty  
HIPAA Taxonomy

**CHCS Site  
Defined MEPRS  
Table**  
4<sup>th</sup> Level FCCs

**CHCS Site  
Defined  
Hospital  
Location**

**CHCS Site  
Defined  
Provider Table**

**Standard ICD-9  
Code Table**

**Standard  
CPT/HCPCS Code  
& Modifier Tables**

**CHCS (PAS/MCP)  
Business Rules  
Count/Non-Count Visits**

**Inpatient/Outpat  
ient  
& APV Indicator**

**HIPAA Mandated  
Data Elements**

**SADR Edits**  
ICD-9 Code  
E&M Code  
Disposition

**IBWA RNDS\*  
Attending  
Provider  
Encounters**

**Inpatient/Outpat  
ient Visit  
Disposition  
Status**

**CHCS II Write-  
Back**

**EAS IV, Billing &  
SADR Extracts**



# Visits vs Encounters

- **A “COUNT” VISIT requires 3 Key Elements to = Workload:**
  1. Interaction between patient and healthcare provider
  2. Independent judgment/assessment of patients condition, to accomplish one or more of the following:
    - Examination
    - Diagnosis
    - Counseling
    - Treatment
  3. Documentation
- **An “ENCOUNTER” = Clinical Performance/Patient Interaction:**
  - Document reason for seeking care
  - Capture medical services provided
  - Establish Level of professional service and decision making
- **A Count Visit is Always an Encounter, but not all Encounters meet the definition of a Count Visit for Workload Reporting in WAM/EAS IV, EAS “Eligible” Encounters and Worldwide Workload (WWR)**
- **DQMC Statement 8. a) - # SADR encounters / # WWR visits**

**Focus Shifting from Counting “Visits” to Measuring Work/Services Provided**



# Workload & RVU

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- **Workload - “A Visit is a Visit”...**
- **Encounters - Support RVU Calculations in M2**
  - **Relative Value Units (RVU) is a weighted measure of “work” performed**
  - **All Visits that have been processed as “Completed” Encounters in ADM/CHCS II will contribute to RVU calculations (based on CPT Codes with associated RVU weights)**
  - **RVU weights are established by the Centers for Medicare and Medicaid Services (CMS) with periodic updates**
  - **MHS updates specific RVU weights not addressed by CMS**



**"Test Drive"**





# Encounter Processing

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- **ADM Encounter record created when Visit Status entered in CHCS PAS/MCP is updated to “KEPT” or entered as a “WALK-IN”**
- **Encounter “Checked-In” or “Walked-In” in CHCS II will update Visit Status to support workload reporting**
- **Updates to Visit data such as HCP Seen, MEPRS Code or Count/Non-Count must still be made in CHCS PAS/MCP using the End of Day processing option:**
  - CHCS PAS Supervisor Security Key required to update Visits > 7days
  - Visits marked as OCC-SVC in CHCS PAS/MCP are not included in the ADM Compliance Report (Do not require completion)
- **Encounter coding can be entered by Clinic Staff, Provider or Coding Professional, based on services provided within the Clinic and documented in the Medical Record, for services provided within the Clinic by Clinic Staff**
- **Encounter coding, disposition and administrative elements may be updated and ADM for CHCS II completed encounters**
- **Updated encounters will be re-set to “PENDING” to be included in the next daily SADR batch extract file**



**Source: CHCS ADM Training Database - Training Patient**





# Code Search

ALMOND, ALAN P	ADM Patient Encounter 20/123-49-1111	AGE: 37y
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+ V70.5 1	V70.5 1	AVIATION EXAMINATION
V70.5 2	V70.5 2	PERIODIC PREVENT EXAMINATION
V70.5 3	V70.5 3	OCCUPATIONAL EXAMINATION
V70.5 4	V70.5 4	PRE-DEPLOYMENT EXAMINATION
V70.5 5	V70.5 5	DURING DEPLOYMENT EXAMINATION
V70.5 6	V70.5 6	POST-DEPLOYMENT EXAMINATION
V70.5 7	V70.5 7	FITNESS FOR DUTY EXAMINATION
+ V70.5 8	V70.5 8	ACCESSION EXAMINATION

Make choice = SELECT \_\_\_\_\_ Exit = F10 \_\_\_\_\_

V70

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Chief Complaint: \_\_\_\_\_

- Entered as Primary Diagnosis for Deployment Related “Yes” or “Maybe”, to support the Post-deployment Health Guideline for Global War on Terrorism (GWOT)
- Either based on Patient Stated or Provider Assessment
- Enter V70.5 to get DoD Unique Code Pick-List



# Diagnosis Entry

ALMOND, ALAN P		ADM Patient Encounter 20/123-49-1111	AGE: 37y
Appt Date/Time : 21 Jun 2001@0921		Type: ACUT\$	Status: WALK-IN
Clinic: ACUTE CR MTF			MEPRS : BGAA
In/Outpatient: Outpatient		APV: No	Injury Related: No
Appt Provider: AUSTIN, GILBERT M			Pregnancy Related: No
Appt HCP Role: 1 ATTENDING			
Additional Providers: No			
Disposition: RELEASED W/O LIMITATIONS			
=====			
ICD-9	Dx Description	Priority	
-----			
V70.5 6	POST-DEPLOYMENT EXAMINATION	1	
309.81	PROLONG POSTTRAUM STRESS	2	
244.9	HYPOTHYROIDISM NOS	3	
401.9	HYPERTENSION NOS	4	
-----			
Chief Complaint: V70.5 6			

- Up to 4 Diagnosis can be ranked
- Additional Diagnosis will be displayed as "U" Unranked
- Ranking supports validation of Medical Necessity of procedures performed



# E&M Services

ADM Patient Encounter - E&M Code Enter/Edit		
ALMOND, ALAN P	20/123-49-1111	AGE: 37y
<hr/>		
Appt Date/Time : 21 Jun 2001@0921	Type: ACUT\$	Status: WALK-IN
Clinic: ACUTE CR MTF		MEPRS : BGAA
<hr/>		
Total Duration of Prolonged Services		Code(s)
Less than 30 minutes		Not reported separately
30 minutes - 1 hr. 14 min.		99354 X 1 unit of service
1 hr. 15 min. - 1 hr. 44 min.		99354 X 1 and 99355 X 1
1 hr. 45 min. - 2 hr. 14 min.		99354 X 1 and 99355 X 2
2 hr. 15 min. - 2 hr. 44 min.		99354 X 1 and 99355 X 3
2 hr. 45 min. - 3 hr. 14 min.		99354 X 1 and 99355 X 4
<hr/>		
99214 OFF/OPV; E&M EST PT, DETAIL HIST/EXAM MOD COM 1234		25 1

**CPT Code Modifier indicates  
additional Evaluation &  
Management Services**



# Additional E&M Services

ADM Patient Encounter - E&M Code Enter/Edit											
ALMOND,ALAN P				20/123-49-1111			AGE:37y				
Appt Date/Time : 21 Jun 2001@0921				Type: ACUT\$			Status: WALK-IN				
Clinic: ACUTE CR MTF							MEPRS : BGAA				
=====											
ICD-9		Dx Description					Priority				
-----											
V70.5 6		POST-DEPLOYMENT EXAMINATION					1				
309.81		PROLONG POSTTRAUM STRESS					2				
244.9		HYPOTHYROIDISM NOS					3				
401.9		HYPERTENSION NOS					4				
=====											
							Dx Lvl				
E&M Code Description (Maximum of 3 codes)							1-4	Mod1	Mod2	Mod3	Units
-----											
99214		OFF/OPV; E&M EST PT, DETAIL HIST/EXAM MOD COM					1234	25			1
99354		PROLONG PHY SERV,OFF/OUTPAT,DIR PAT CONT BEYO					12				1



# Clinic Procedures

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- **Select Procedure from Code List or Pick List:**
  - Only procedures performed by clinic staff within the clinic should be entered into the encounter record
- **Units of Service and Modifiers:**
  - Should be entered, when applicable, but are currently only sent to billing
- **CPT Code Sequencing:**
  - Enter the codes with the highest level of Provider Work 1<sup>st</sup>, as this impacts the calculation of Ambulatory Payment Classification (APCs)
- **Note: The re-designed SADR will include these elements that directly impact the calculation of RVU**



# PENDING vs PENDING

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- **PENDING “Visit” Status:**
  - Incomplete Workload
- **PENDING “SADR” Status:**
  - Encounter Coding Complete or Updated and ready for transmission in the daily batch SADR extract file
  - ADM Encounters must contain at least one Diagnosis Code and one E&M Code to be flagged in ADM as “PENDING” SADR Transmission
    - E&M Code in ADM is optional for APV encounters (June 2005)
- CHCS (KG ADS SADR NIGHTLY TASK) processes all “PENDING” Encounters completed in ADM and CHCS II for inclusion into the daily SADR Extract, based on the Treating DMIS ID



# Quality Indicators

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## ■ Timeliness

- Daily transmission of completed encounters
- Coding Complete within 3 Business Days (Excluding Holidays)
- APV Coding Complete within 15 Business Days

## ■ Accuracy

- Clinic Pick-Lists and CHCS II Favorites updated to accurately represent the standard definition and use of the ICD-9 Diagnosis and CPT/HCPCS Codes
- Sustainment Training for Documentation, Coding and Sequencing
- Limitations of ADM (each CPT Code must be unique within the encounter record)

## ■ Completeness (1% Uncoded could mean \$1M - PPS RVU)

- Coding Backlog - Uncoded records - Resources vs Re-work???
- Unresolved ADM Interface Errors
- Null Provider Medical Specialty not included in PPS RVU calculations
- Secondary Encounter Providers (Second MD - Non-Intern/Resident) results in additional CPT Procedure RVU for the Encounter Provider in Prospective Payment System RVU calculations





# Maximum Performance





# ADM Reports

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STYL	User Prompt Style
1	Appointments with No ADM Records by Clinic
2	ADM Patients with 3rd Party Insurance
3	ADM Compliance Report
4	ADM Records with Unresolved Coding Issues
5	Interface Transmission Status of ADM Record
6	Encounter Summary Report by Clinic/Provider
7	For Clinic Use Only Report
8	Encounter Specific Code Report by Clinic/Provider
9	Top Number Encounter Report
10	Appointment/Encounter Count Report
11	Patient Encounter Records Report



# Show Me the Data!

J-Write - ADGASA052405BRAG0089.txt

28390	REILLY ROAD	FORT BRAGG	NC28310	C	12202057U20050524C1	599282E364151907801J16101J255011942092620	10799678
283112502	REILLY ROAD	FORT BRAGG	NC28310	C	12202357U20050524C1	599282E930051364151907801J703011961012330	1161883
283045809	REILLY ROAD	FORT BRAGG	NC28310	C	12200733U20050524C1	599282EJ849919300513641519301011940122730	10868808
283908370	REILLY ROAD	FORT BRAGG	NC28310	C	12204691U20050524C1	599282EJ20601A915019300513641511967052420	10977720
28314	REILLY ROAD	FORT BRAGG	NC28310	C	12199348U20050524C1	599282E3641519078018501419078811983041630	12488818
283100001	REILLY ROAD	FORT BRAGG	NC28310	C	12204877U20050524C1	599282E930051850141930101	1981052020
283035170	REILLY ROAD	FORT BRAGG	NC28310	C	12202125U20050524C1	599283E364151930051J34901J120011959021730	10736300
283111145	REILLY ROAD	FORT BRAGG	NC28310	C	12247203U20050524C1	599283E364151930051930101	1969091330
283072138	REILLY ROAD	FORT BRAGG	NC28310	C	12244448U20050524C1	599281E930051850141930101	1975021920
018243008	REILLY ROAD	FORT BRAGG	NC28310	C	12243811U20050524C1	599281E930051907801J70301J188511982012820	12616166
29223	REILLY ROAD	FORT BRAGG	NC28310	C	12244989U20050524C1	599282E930051J07351930102	1956010420
283145934	REILLY ROAD	FORT BRAGG	NC28310	C	13718877U20050524C1	599214E	1952101130
28390	REILLY RD	FORT BRAGG	NC28310	2	13752671U20050524C3	599213E517021	200101022
27330	REILLY ROAD	FORT BRAGG	NC28310	2	13761211U20050524C1	599214E933071933201	199807092
018243008	ALL AMERICAN	FORT BRAGG	NC28310	C	13742835U20050524C1	599499E	1982012820
28348	REILLY ROAD	FORT BRAGG	NC28310	2	13758718U20050524C1	599215E	1931061220
28314	REILLY RD	FORT BRAGG	NC28310	C	13669391R20050524C1	599392E	199104052
283768007	REILLY ROAD	FORT BRAGG	NC28310	C	13719065U20050524C1	599499E114031114041120321	1977110220
28307	REILLY ROAD	FORT BRAGG	NC28310	C	13771023U20050524C1	599499E114041	1979101820
28314	REILLY ROAD	FORT BRAGG	NC28310	C	13730945U20050524C1	599499E114031	19610408
28332	REILLY ROAD	FORT BRAGG	NC28310	C	13709109U20050524C1	599499E114231	19691024
283054773	REILLY ROAD	FORT BRAGG	NC28310	C	13776325U20050524C3	599213E	19960422
283111411	All American	FORT BRAGG	NC28310	2	13678334U20050524C1	599391E9047119047219064719066912005031803	12814982
28314	All American	FORT BRAGG	NC28310	2	13704871U20050524C1	599391E90471190472190647190669120050119	12801861
28314	All American	FORT BRAGG	NC28310	2	13676893U20050524C1	599392E9047119070019047219066912003112001	12695794
283117124	REILLY RD	FORT BRAGG	NC28310	2	13798599U20050524C3	599499E517021	199803163
28307	REILLY RD	FORT BRAGG	NC28310	2	13713409U20050524C1	599213E	19970609
283112471	REILLY RD	FORT BRAGG	NC28310	2	13674037U20050524C1	599393E	200002091
283140651	REILLY RD	FORT BRAGG	NC28310	2	13803742U20050524C1	599213E	199711162
283141233	REILLY ROAD	FORT BRAGG	NC28310	C	13797861U20050524C1	599212E	1978121930
283146265	All American	FORT BRAGG	NC28310	C	13796841U20050524C1	599282E	199605041
283909082	REILLY ROAD	FORT BRAGG	NC28310	C	13793251U20050524C3	599211E364151	19700613
28304	REILLY RD	FORT BRAGG	NC28310	2	13643363U20050524C1	599392E90700190471190669190472120020524	12730570
283071812	REILLY RD	FORT BRAGG	NC28310	2	13809551U20050524C3	599499E364151	2005042203
	Hamilton Street	FORT BRAGG	NC28310	2	13811084U20050524C8	5	20010110
283068081	REILLY ROAD	FORT BRAGG	NC28310	2	13808818U20050524C4	599213E	1971041320
28310	REILLY ROAD	FORT BRAGG	NC28310	2	13809093U20050524C4	599214E	19740117
28307	REILLY ROAD	FORT BRAGG	NC28310	2	13808922U20050524C4	599213E	1981051420
283112295	REILLY ROAD	FORT BRAGG	NC28310	C	13807740U20050524C1	599211E	20040905
283100001	ARDENNES & GELA	FORT BRAGG	NC28310	C	13659044U20050524C7	5	19830903

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# Performance “Tune Up”

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## ■ Pit Crew Diagnostics:

- **ADM Compliance Report (“Open” Incomplete Encounters)**
  - Include both Count and Non-Count
- **SADR Provider Medical Specialty ( $\leq 905$  or Not Null)**
- **Allied Health Locations (PT/OT, Audiology, Mental Health, etc. with E&M Codes)**
- **E&M Codes for PharmD’s**
- **E&M Codes for Nurses and Technicians (99499 or 99211)**
  - CHCS II will assign a 99212 based on Diagnosis that cannot be changed unless a different Diagnosis is selected
- **IBWA encounters vs Inpatient Consulting Providers**
- **E&M Distribution by FCC (Bell Curve):**
  - New vs Established Encounters - 20/80



# Encounter Databook

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- **The DQMC Audit is not enough to assess performance and target areas for improvement**
- **Import SADR extracts, M2 query results and CHCS Ad-Hoc Flat File into Access to prepare Databook using Excel (Pivot Tables)**
  - Neither the SADR nor M2 contains all elements needed to conduct Clinic Practice assessments
- **Excel format provides ability to “Drill Down”:**
  - ClinOps/CHCS II Databook is updated twice each week and are posted to a shared drive for access by Clinic Chiefs and Administrators
  - Drill Down Databook is updated monthly or per user request
  - RVU Databook is updated monthly (prior month - 1)
- **Specific encounters can be identified in CHCS, by using the (grave key) ` + Appointment IEN in the CHCS KG ADC DATA or Patient Appointment File**
  - Use a CHCS Print File template to display elements of interest
- **Reconciliation Lists are provided to Clinic Chiefs and Managers to assist with coordinating updates**

Microsoft Excel - CHCS II ENCOUNTER DETAIL WAMC\_14 JUL.xls

File Edit View Insert Format Tools Data Window Help

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Type a question for help

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PivotTable

M53

CHCS II Utilization by Tx DMIS

Count of APPT\_IEN

SADR\_DATE TX\_DMIS SADR\_STATUS TYPE KEPT WALK SICK T-CON Grand Total

25	7286	R		197	64	45	80	386
26	7294	R		54	26	38	52	170
27	20050706 Total							
				656	310	137	297	1400
28	0089	R		431	214	29	147	821
29	0570	R		8				8
30	7143	R		108	11	31	64	214
31	7286	R		199	57	36	85	377
32	7294	R		88	4	30	55	177
33	20050707 Total							
				834	286	126	351	1597
34	0089	R		345	251	25	169	790
35	0570	R		5	4			9
36	7143	R		80	9	44	66	199
37	7286	R		227	54	23	111	415
38	7294	R		77	3	14	52	146
39	20050708 Total							
				734	321	106	398	1559
40	0089	R		4	4		5	13
41	7143	R					1	1
42	7286	R			1			1
43	20050709 Total							
				4	5		6	15
44	0089	R		23	6		21	50
45	7286	R					4	4
46	20050710 Total							
				23	6		25	54
47	0089	R		483	207	23	206	919
48	0570	R		16	8		1	25
49	7143	R		106	10	35	70	221
50	7286	R		205	52	28	124	409
51	7294	R		88	13	14	102	217
52	20050711 Total							
				898	290	100	503	1791
53	0089	R		496	286	38	195	1015
54	0570	R		6	3			9
55	7143	R		78	8	57	69	212
56	7286	R		202	65	18	121	406
57	7294	R		99	14	8	87	208
58	20050712 Total							
				881	376	121	472	1850
59	0089	R		440	213	24	226	903
60	0570	R		6	10			16
61	7143	R		83	6	50	58	197
62	7286	R		187	27	22	109	345
63	7294	R		81	11	12	85	189
64	20050713 Total							
				797	267	108	478	1650
65	0089	R		535	385	32	165	1117
66	0570	R		7	22		1	30
67	7143	R		132	19	39	77	267
68	7286	R		177	34	18	144	369
69	7294	R		164	25	13	94	296
70	20050714 Total							
				1015	485	102	481	2083
71	Grand Total							
				6503	2645	866	3419	13433

Notes:

Data based on SADR Date (May not be equal to Encounter Date)

Service Type

Raw Number and % Distribution of Service Type

Review Staff generating T-CONS

There will be an increase in T-CONS with CHCS II, for MTFs that have previously changed them to OCC-SVC. Alert your DQ Mgr as this will impact the WWR/SADR DQ Metric

MTF UT Summ Chart

MTF UT Type / FP Site UT / FCC UT / HCP Daily UT / HCP ST

Draw AutoShapes

start

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# Distribution %

Microsoft Excel - CHCS II ENCOUNTER DETAIL WAMC\_14 JUL.xls

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Chart

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PivotChart

Chart Area

CHCS II Utilization by PC Location

Count of APPT\_IEN

MEPRS

BGAN

BGAA

BGAI

BGAR

BDAA

BDCA

Grand Total

MEPRS

Joel (BGAN)

WFPFC (BGAA)

PEDS (BDAA&BDCA)

Clark (BGAI)

Robinson (BGAR)

Grand Total

CMS Benchmark

SADR\_STATUS

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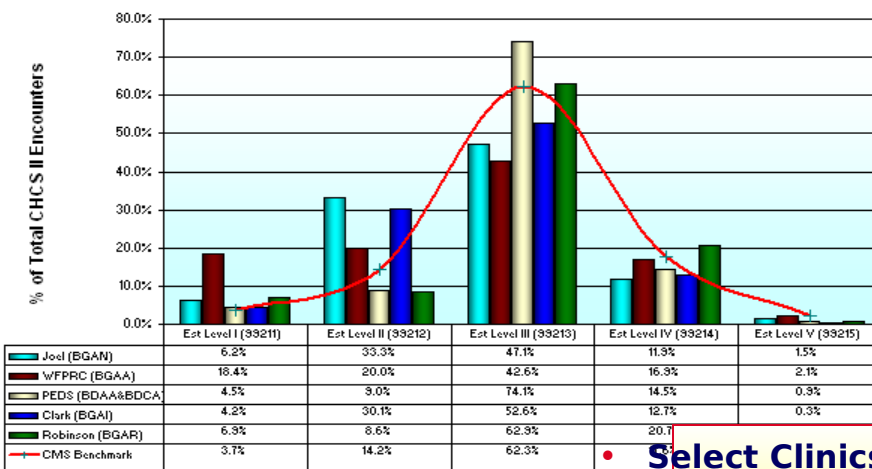
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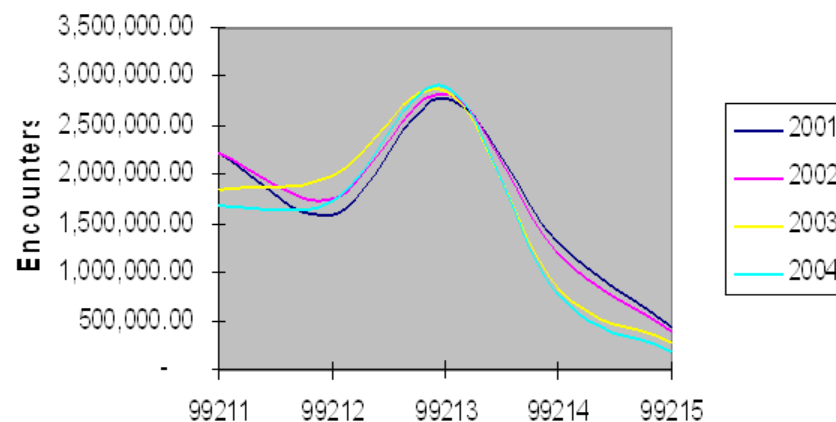
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CHCS II Primary Care/Peds Established Patient E&M Distribution (1-14 July 05)



Army Est Pt E&M Encounters FY01-04



- Select Clinics of Interest to review their E&M Coding distribution
- Note: Only display "R" Ready records to prevent duplicate reports
- Compare to Industry, Service and Year to Date Trend/Benchmarks
- Identify Outliers - Coordinate Training and User Feedback



	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W
1	<b>Re-Transmitted SADR</b>																						
2																							
3	Count of APPT_IEN																						
4	SADR_DATE	SADR_STATUS	Total	Touch Rate																			
5	20050701	R	1350																				
6		U	357	26.4%																			
7	20050702	R	37																				
8		U	13	35.1%																			
9	20050703	R	27																				
10		U	21	77.8%																			
11	20050704	R	26																				
12	20050705	R	136																				
13		U	47	34.6%																			
14	20050706	R	1590																				
15		U	313	19.7%																			
16	20050707	R	1825																				
17		U	346	19.0%																			
18	20050708	R	1782																				
19		U	294	16.5%																			
20	20050709	R	17																				
21		U	9	52.9%																			
22	20050710	R	56																				
23		U	2	3.6%																			
24	20050711	R	2029																				
25		U	361	17.8%																			
26	20050712	R	2043																				
27		U	527	25.8%																			
28	20050713	R	1796																				
29		U	275	15.3%																			
30	20050714	R	2328																				
31		U	420	18.0%																			
32	<b>Grand Total</b>		<b>18027</b>																				
33																							
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# Update Trends

- Assess "U"pdated encounters
  - Lag time for updated transmissions could be impacting your UBO S
- Additional Procedures entered, Upcodes or Downcodes**
- Identify trends requiring updates to the CHCS II encounter**

# Invalid E&M

A4	MEPRS																
CHCS II E&M Distribution																	
Count of APPT IEN	E_M_CODE																
MEPRS	99201	99202	99203	99204	99205	99211	99212	99213	99214	99215	99223	99232	99241	99242	99243		
AEBA																	
BAAA	1				2	5		1	3	19	9			2	2		
BAAI		1						2	4								
BACA		1			2	1		2	7	3	1		26				
BACC				2			96	88	18	1							
BAGA								8	22	4	2						
BAKA										2	1			1			
BALA											1						
BANA			3		2	1			1	9	9						
BAPA		1	1				3	8	2	1							
BARA		4			11		3	28	13	5					1		
BBAA		1	2			10	10	32	6	11	6						
BBAC	1							5		4	1						
BBDA											1						
BBFA	4	9	10				1	21	10	5							
BBGA								1	3	1							
BBIA	2	5	9	9			10	13	21	21	1						
BBLA										3	2						
BCBA			1				2	6	2	15	3						
BCBC											2						
BCCA		5	2	3	1	22	129	47	12								
BCCB			2			5	16	8	5	1							
BCCC			1	10		3	33	56	14	16							
BCCQ								1		1							
BDAA			1			16	20	146	48	2							
BDAB							1	1									
BDAM											1						
BDIV				1		6		2		1	14						
BDQA									3								
BDCA						10	5		5								
BDCB	1					1	4			2	5						
BEAA	1	3	2	1		19	96	17	20	3							
BEAR																	
BEDI	8		2				5										
BEDR	15	1				1											
BEEA						113	49										
BEFA	6	2				6	33	82	7	19				2	1		
BFAA						2	1										
BFBA							3		2	1							
BFBB																	
BFDR	1					4	12	3	4	2							
BFE2	1	1	7	1													
BFEA						1	5										
BFEB						1	1										
BFEI																	
BFEM																	
BFEN																	
BFFO																	

- Target Allied Health Locations where the only valid E&M Code is 99499 or T-C
- Supports verification of Allied Health Clinic services, likely to be impacted during initial CHCS II implementation
- Use CHCS Appointment IENs (Internal Entry Numbers) for reconciliation

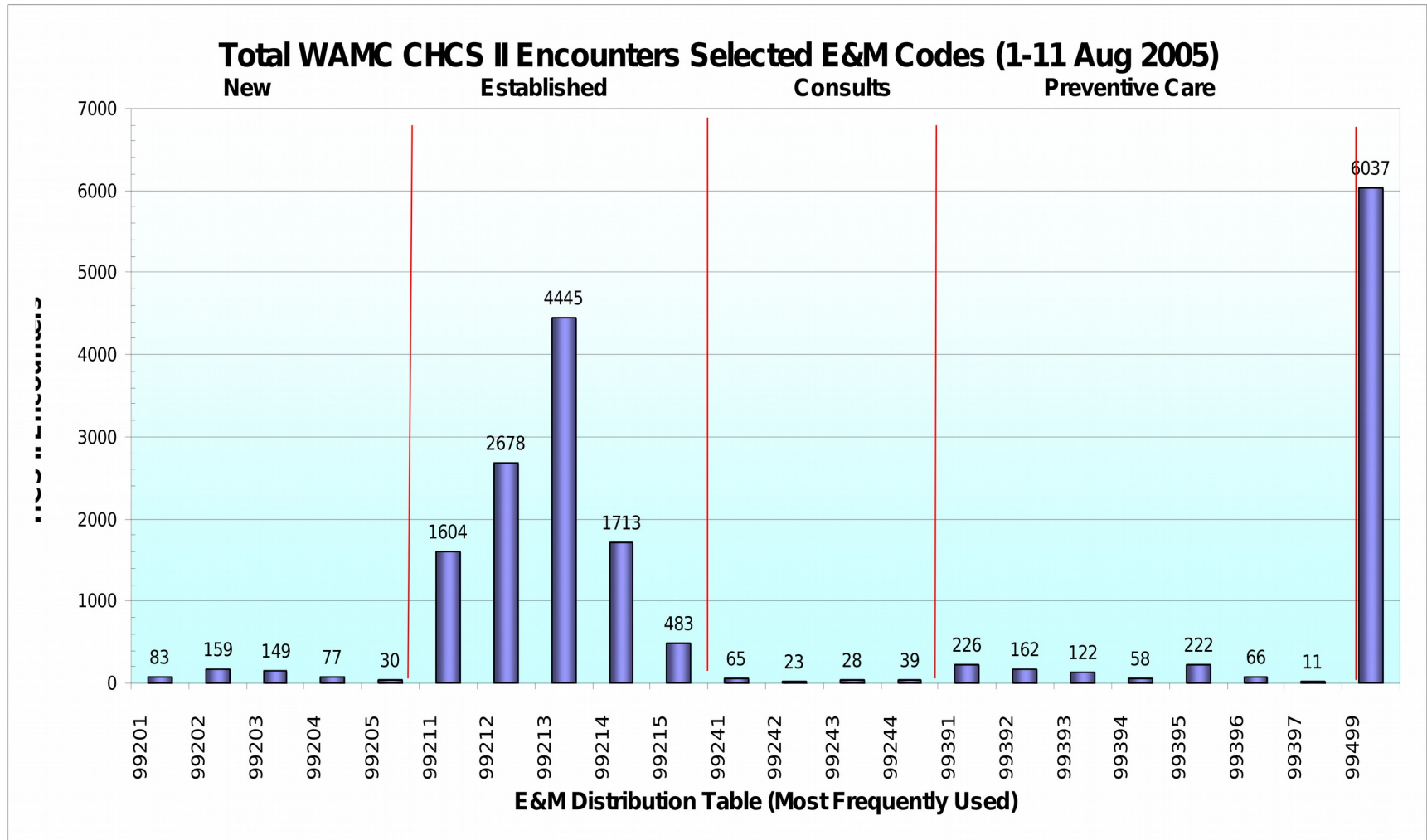
O36	A	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z	AA	AB	AC	AD	AE	AF	AG	AI		
1	CHCS II E&M Distribution																																		
2																																			
3	Count of APPT_IEN	E_M_CODE																																	
4	HCP_SPEC	99201	99202	99203	99204	99205	99211	99212	99213	99214	99215	99223	99231	99232	99233	99239	99241	99242	99243	99244	99254	99255	99271	99282	99301	99302	99332	99354	99371	99372	99373	99381	993		
5	000			1	1		57	2	10		1																						8		
6	001			1	3	3	142	202	489	251	27			1											1	1		1	211	25	4				
7	003						11	83	206	125	24																2			13	1				
8	011		2		4	6			5	24	9			1					2	4									55	4					
9	014										3		1		1															4					
10	018							8	22	4	2								2	6				1											
11	021		1	15	7	2	1		1	14	11	9																		17	1				
12	040				1	1	6	9	36	206	64	16																	200	8			2		
13	046					1	1		5	1		1																							
14	060										2	1						1						1											
15	070					1	2	7	1																						10				
16	080			1	1					2	1																								
17	090			4	2	11		3	28	13	5								1		1										5				
18	092										3	3											1								1		2		
19	100		1	1	2		10	1	18	6	14	7		10	1							1		1				2	3	3					
20	107									1	3	1																							
21	108		6	2				4	28	24	2	13						2	1											3	2				
22	110		2	5	9	9		3	13	18	17																		45	10	1				
23	120											1																							
24	130		4	9	10			1	21	10	5																								
25	140									2	9	1							3	10	2														
26	150		5	4	2		23	143	49	28	2																								
27	154																																		
28	202		1		2		96	89	18	1																									
29	300							3	62	27																									
30	321									2																									
31	600		1			10	136	56	3	5	1																								
32	602			1	6		10			1	7	2																							
33	603						2	3	32	9																									
34	604		1	10	5	1	134	151	231	89	2							28										1	86	7					
35	605						4	11	128	20																									
36	607		42	1		4	1	4	1	1	25							36	8																
37	608							2	7	44	6	14																							
38	609					3																													
39	702								4		3	1						1																	
40	703		1		1	7	1	3		11																									
41	704																																		
42	705		5	1	1																														
43	706		1																																
44	707																																		
45	708																																		
46	709																																		
47	713			23	1	2																													
48	900		1																																
49	901		24	38	29	1																													
50	919																																		
51	920																																		
52	923																																		
53	951																																		
54	Grand Total		113	98	79	55	40	1164	1164	1164	1164																								

# Invalid E&M

- The data view with the greatest "opportunity" for improvement
- Drill Down to validate GME (Residents) are documenting 2nd Providers
- Level 4 & 5 Resident Encounters documented per GME Policy
- E&M Codes for Non-Privileged Staff encounters
- PharmD Coding Guidelines
- PPS requirement for the Provider Medical Specialty that must be <= 90
- Don't wait till you see your PPS RVU impacted in M2. Run the new CHC Utility 'Re-Order Provider Specialty Utility' at least weekly to re-align y
- Provider Medical Specialties and resolve exceptions.



# Facility Distribution (Raw)





# Value of Care Model

RVU Data for Feb 05 (Dec 04 Data) - FY 05.xls

	F	G	H	I	J	K	L	M	N	O	P	Q
1	Unit (RVU)	Data - Compiled Feb 05			NOTE: The yellow highlighted box indicates contract employee (Delta Column). Expenses are not captured in the EAS IV Accumulator.							
2	Tmt Service Clinic	Provider ID	Provider Specialty	Encounters	Simple RVU	Avg RVU (Simple/ Encounter)	Medicare Rate (\$40 * Simple)	Hours in Clinic (EAS - Dec 04)	FTE (Based on hours in Clinic/ 168)	AVG RVU (Per Prov Per Day)	Expense ( As taken from Dec 04 EAS Accumulator)	DELTA
543	BGAA	LAMMJ	001	44	19.78	0.45	\$ 791.20	0.00	0.00	0.00	\$ -	\$ (791.20)
544	BGAA	LATZKM	001	53	23.66	0.45	\$ 946.40	12.00	0.07	15.77	\$ 3,684.00	\$ (2,737.60)
545	BGAA	LYNCHSTE	003	31	17.31	0.56	\$ 692.40	6.60	0.04	20.98	\$ 301.00	\$ 391.40
546	BGAA	MARANT	003	164	104.41	0.64	\$ 4,176.40	16.20	0.10	51.56	\$ 740.00	\$ 3,436.40
547	BGAA	MCDONK	001	32	13.45	0.42	\$ 538.00	4.00	0.02	26.90	\$ 2,924.00	\$ (2,386.00)
548	BGAA	MCDOTH	901	220	106.63	0.48	\$ 4,265.20	128.00	0.76	6.66	\$ -	\$ -
549	BGAA	MEANSGA	003	297	218.58	0.74	\$ 8,743.20	10.80	0.06	161.91	\$ 1,407.00	\$ 7,336.20
550	BGAA	MEYERSBAR	003	92	48.88	0.53	\$ 1,955.20	13.12	0.08	29.80	\$ 753.00	\$ 1,202.20
551	BGAA	MEYERSGE	003	35	19.57	0.56	\$ 782.80	0.00	0.00	0.00	\$ -	\$ (782.80)
552	BGAA	MILLJC	901	323	189.24	0.59	\$ 7,569.60	156.00	0.93	9.70	\$ 8,041.00	\$ (471.40)
553	BGAA	MITCSC	001	3	4.13	1.38	\$ 165.20	0.00	0.00	0.00	\$ -	\$ (165.20)
554	BGAA	MYERSD	901	5	2.69	0.54	\$ 107.60	0.00	0.00	0.00	\$ -	\$ (107.60)
555	BGAA	NGUYENCHU	003	123	55.72	0.45	\$ 2,228.80	26.56	0.16	16.78	\$ 954.00	\$ 1,274.80

- Map M2 RVU query results to By Name Provider Time Reported
- Providers with NO Time Reported prevent accurate calculation of RVU/FE per Day
- Include ALL Clinics, Provider Specialties (Skill Types)
- Avg RVU/Encounter enables Peer Comparisons
- Family Practice RVU per Provider per Day = 15.4 (Army)
- Incorrect Time Reporting Shows "You Can Do More With Less"



# Transitioning to CHCS II

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- Improved ability for 3 day completion compliance
- Coder workflow changes:
  - 1) Code all handwritten documents done the day prior
  - 2) Audit all encounters with third-party insurance
  - 3) Audit and Re-Code as needed all APV clinic visits
  - 4) Audit ER or other designated high-cost clinics
  - 5) Audit CHCSII-coded notes with time remaining in day
  - 6) No audit work will be carried over to the next business day
- Coders authorized to directly update ADM, based on encounter documentation and track trends to identify areas for improvement
- Coders coordinate with Providers to update CHCS II when validity of coding impacts validity of Diagnosis or Procedures in the Patient Record
- Regular detailed data assessment needed to identify training and transition impacts



# **“Drivers” for Data Quality**

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**The Drivers for “Quality Data” are only going to increase with advances in technology, increasing needs to measure access, quality, performance, costs, implement regulatory standards for health care data and use the data to improve the health of the patients we serve.**



# ADM Questions?





**"Maximize Your Performance"**



# **“Pit Crew” Manual & References Back-Up Slides**



# ADM RVU Types

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- Simple RVU includes all RVU weights for an encounter
- Primary Care Provider RVU/FTE includes only RVU for Provider Skill Type 1 and 2 (Excludes Resident FTEs) for Primary Care FCCs
- Prospective Payment System RVU requires a Direct Care Medical Specialty for the Primary and
  - ✓ **Non-count Visits are included in total completed Encounters on many productivity reports that have important implications to all providers and clinics - including RVU capture and staffing**
  - ✓ **Nurse/Tech services should be part of the Provider Visit - Enter Nurse/Tech as a Secondary Provider in ADM**
  - ✓ **Nurse/Tech procedures entered within the Provider Encounter will increase Primary Care Provider RVU/FTE/Day RVU**




# CPT Code Billing Modifiers

CPT Range	Modifiers	Descriptor	Rate Calculation
<b>E&amp;M Codes 99201- 99499</b>	<b>-25</b>	<b>SIGNIFICANT, SEPARATE E&amp;M SVC BY SAME PHYS/DAY/OTH SVC</b>	Required Modifier when more than one E&M Code is entered for an Encounter
	<b>-27</b>	<b>MULTIPLE OUTPATIENT E&amp;M ENCOUNTERS ON SAME DATE</b>	Two Encounters with same Date of Service
	<b>-57</b>	<b>DECISION FOR SURGERY</b>	Informational Modifier
<b>CPT/HCPCS Procedures</b>	<b>-26</b>	<b>PROFESSIONAL COMPONENT</b>	Calculated Charges for Professional Services, when there is a Component Rate.
	<b>-TC</b>	<b>TECHNICAL COMPONENT</b>	Calculated Charges for Technical Services, when there is a Component Rate.
	<b>-50</b>	<b>BILATERAL PROCEDURE</b>	Charges are calculated at 2*CMAC Rate.
	<b>-51</b>	<b>MULTIPLE PROCEDURES</b>	Charges are calculated at CMAC Rate & Units of Service.
	<b>-62</b>	<b>TWO SURGEONS</b>	Services for each Surgeon are billable.
	<b>-80</b>	<b>ASSISTANT SURGEON</b>	Services for each Surgeon are billable.
	<b>-81</b>	<b>MINIMUM ASSISTANT SURGEON ASSIST</b>	Services for each Surgeon are billable.
	<b>-82</b>	<b>SURGEON/QUALIFIED RESIDENT SURGEON NOT AVAIL</b>	Services for each Surgeon are billable.



# ADM Information Sources

WEB SITE	LINK
ADM 3.0 Users Manual <ul style="list-style-type: none"><li>▪ Business Rules</li><li>▪ Application Capabilities</li></ul>	<a href="http://www-nmcp.med.navy.mil/EduRes/CompMedia/chcs/nuggets/kgads.asp">http://www-nmcp.med.navy.mil/EduRes/CompMedia/chcs/nuggets/kgads.asp</a>
DoD Coding Guidelines (Apr 05) <ul style="list-style-type: none"><li>▪ Business Rules</li><li>▪ Coding Scenarios</li></ul>	<a href="http://www.tricare.osd.mil/org/pae/ubu/default.htm">http://www.tricare.osd.mil/org/pae/ubu/default.htm</a>
ADM Encounter Specific Code Report By Clinic/Provider “How To”	 Clinic Provider Coding Report



# Best of the Web

WEB SITE	LINK
American Academy of Family Practitioners <ul style="list-style-type: none"> <li>Practice Management Measures</li> </ul>	<a href="http://www.aafp.org/x5981.xml">http://www.aafp.org/x5981.xml</a>
TRICARE Access Imperatives <ul style="list-style-type: none"> <li>Kaiser Clinic Template Model</li> </ul>	<a href="http://www.tricare.osd.mil/tai/Clinic_Templating.htm">http://www.tricare.osd.mil/tai/Clinic_Templating.htm</a>
Medical Group Mgmt Benchmarks <ul style="list-style-type: none"> <li>Staffing Models</li> <li>Relative Value Units</li> </ul>	<a href="http://www.managedcaredigest.com/edigests/mg2000/mg2000c01.html">http://www.managedcaredigest.com/edigests/mg2000/mg2000c01.html</a>
E&M Coding Benchmark Analyzer* <ul style="list-style-type: none"> <li>CMS Benchmarks by Specialty</li> <li>Analyze your E&amp;M Distribution</li> </ul>	<a href="http://www.physicianspractice.com/tools/em_calc.html">http://www.physicianspractice.com/tools/em_calc.html</a>
Pediatric Practice Benchmarks <ul style="list-style-type: none"> <li>RVU Calculator</li> </ul>	<a href="http://www.pcc.com/pub/pm/curve-calc.html">http://www.pcc.com/pub/pm/curve-calc.html</a>

\* Requests Zip Code to Access Benchmarks





# Tri-Service Web Sites

WEB SITE	LINK
CHCS/CHCS II Training Courses & Downloads	<a href="http://www.distributivelearning.net">http://www.distributivelearning.net</a>
CHCS Data Management* <ul style="list-style-type: none"><li>User Guides, User Update Guides</li></ul>	<a href="http://www.chcs-dm.com/DM4CHCS/default.html">http://www.chcs-dm.com/DM4CHCS/default.html</a>
TMA Data Quality Management Control Program	<a href="http://tricare.osd.mil/rm/fa_dq.cfm">http://tricare.osd.mil/rm/fa_dq.cfm</a>
Post Deployment Health Toolbox <ul style="list-style-type: none"><li>Algorithms &amp; Coding Guides</li></ul>	<a href="http://www.pdhealth.mil/guidelines/toolbox.asp">http://www.pdhealth.mil/guidelines/toolbox.asp</a>
TRICARE Operations Center <ul style="list-style-type: none"><li>Access to Care</li><li>Template Analysis Tool (TAT)</li></ul>	<a href="http://www.tricare.osd.mil/tools/">http://www.tricare.osd.mil/tools/</a>
MEPRS Early Warning and Control System (MEWACS)	<a href="http://www.tricare.osd.mil/ebc/rm_home/meprs/meprsxls.cfm">http://www.tricare.osd.mil/ebc/rm_home/meprs/meprsxls.cfm</a>

\* See your CHCS Administrator for Access





# Service Web Sites

WEB SITE	LINK
Army Knowledge On-Line*: <ul style="list-style-type: none"><li>▪ CHCS II Updates</li><li>▪ CHCS II Template Team</li></ul>	Log On to AKO & Follow Link: <a href="https://www.us.army.mil/suite/page/406">https://www.us.army.mil/suite/page/406</a> Also Links to AF CHCS II Site
OTSG Decision Support*: <ul style="list-style-type: none"><li>▪ Portal to All AMEDD Metrics/Data</li></ul>	<a href="https://ke2.army.mil/otsg/main.php?cid=57">https://ke2.army.mil/otsg/main.php?cid=57</a>
Army PASBA (.mil Access Only) <ul style="list-style-type: none"><li>▪ DQ Metrics &amp; Coding Support</li></ul>	<a href="http://www.pasba.amedd.army.mil/">http://www.pasba.amedd.army.mil/</a>
Army MEPRS Program Office <ul style="list-style-type: none"><li>▪ All things Army MEPRS</li></ul>	<a href="http://ampo.amedd.army.mil/">http://ampo.amedd.army.mil/</a>
NMC Portsmouth <ul style="list-style-type: none"><li>▪ CHCS “Nuggets” &amp; SOPs</li></ul>	<a href="http://www-nmcp.med.navy.mil/EduRes/CompMedia/chcs/nuggets.asp">http://www-nmcp.med.navy.mil/EduRes/CompMedia/chcs/nuggets.asp</a>
Air Force P2R2 <ul style="list-style-type: none"><li>▪ MTF Performance Analyzer</li></ul>	<a href="https://p2r2.hq.af.mil/">https://p2r2.hq.af.mil/</a>

**\* Password Required**



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